Present Imperfect
To Future Forward

IFEX is the leading global network of organisations that defends and promotes the right to freedom of expression and information.

IFEX 2020-2024 STRATEGIC PLAN PROCESS:

RESEARCH:
Included independent evaluations and a Think Big Tank exploring best practices for network management, engagement and operations.

PRIORITY-SETTING, LED BY MEMBERS:
Members participated in a network-wide questionnaire, interviews and meetings to set priorities.

MEMBER-INFORMED STRATEGIC PLAN DEVELOPMENT:
The IFEX Council and IFEX staff members worked with the direction provided by members to craft and refine the 2020-2024 Strategic Plan.

OUR VALUES
DEMOCRACY
DIVERSITY
COLLABORATION
ACCOUNTABILITY AND TRANSPARENCY
RESPECT
EQUALITY
NON-DISCRIMINATION

OUR MISSION
ENGAGE people in claiming the right
CHALLENGE those who violate the right
FOSTER a broader and deeper understanding of the right to elevate its value in society
CONTRIBUTE to an environment where more people can fully exercise the right

WORKING ASSUMPTIONS
• Networks are powerful connectors
• IFEX members are experienced & knowledgeable
• IFEX has a proven track record of collaboration & solidarity
• We are responsive in shifting political & civic environments
• Funding can be challenging
• Change can happen, but not in a day
• Rethinking conventional tactics
• Diversity enriches our credibility & approach
IFEX’s 2020-2024 Plan is based on the premise that freedom of expression and information is foundational to all our human rights. Taking into account the global context, working assumptions and members’ priorities, these goals inform our work and guide the network toward our vision.

**THEMATIC GOALS**

**SECURING THE RIGHT TO INFORMATION**
through open, safe and equitable access to information, its circulation and integrity, both online and offline

**ENABLING AND PROTECTING CIVIC SPACE**
through countering restrictions on civic space as it relates to FoE&I and reinforcing its value among IFEX’s target audiences

**IMPROVING SAFETY AND ACHIEVING JUSTICE**
through a strengthened normative environment for FoE&I and improved justice for those experiencing violations

**OUR VISION**
Everyone is free to exercise their right to freedom of expression and able to access, generate and share ideas and information in any way they choose without fear

**NETWORK GOAL**
**NETWORK BUILDING**
IFEX drives change through a diverse, informed network based on strong organisations, meaningful connections among members, and strategic relationships with external allies

**CROSS-CUTTING THEMES**
IFEX is committed to meaningfully integrating gender identity and diversity into its work, from operations and internal functions to programming, content and member support.

IFEX is committed to freedom of expression and information both online and offline, and considers and integrates a digital lens throughout all aspects of its work.